European Space Procurement: Towards a Third Way

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Plan

1. Procurement in the European Space Sector
2. Legal Framework
3. SP4ESP
4. Recent Developments
5. Conclusions
6. Questions remaining
1. Procurement in the European Space Sector

- Public procurement
- Economic characteristics of the space market
- Institutional complications: EU, ESA and member states
2. Legal Framework

- EU: Financial Regulation, GNSS regulation
- ESA: Procurement Regulations (2009)
- EU-ESA: framework agreement
3. FP7 Project: SP4ESP (I)

- Starting point: procurement as a tool
- Structure:
  - Legal analysis
    - EU
    - ESA
  - Market analysis
  - Stakeholder consultation
  - Analogies & existing instruments
  - Result: Toolbox
3. FP7 Project: SP4ESP (II)

SP4ESP study report:

4. Recent Developments

• EU
  – Art. 189 TFEU
  – Mid-term review of navigation programmes
  – Commission Communication (2011)
  – GMES left out of proposed MFF (2014 – 2020)

• ESA
  – Implementation of Procurement reform
5. Conclusions

• Legally (and institutionally): several possible solutions
• Procurement problem at the intersection of funding, governance and industrial policy
• Problems not to be confounded
6. Questions Remaining

- Funding for GMES
- Sector-specific industrial policy for the space sector
- Institutional future: EU - ESA